¿Vender o no vender?

Todohospital: un diagnóstico financiero pendiente

Sonia Zurita Erazo,

Escuela Superior Politécnica del Litoral, ESPOL, ESPAE Graduate School of Management,

Campus Peñas Malecón 100 y Loja, P.O. Box 09-01-5863, Guayaquil, Ecuador

Miguel Angel Padilla,

Escuela Superior Politécnica del Litoral, ESPOL,

Campus Gustavo Galindo V. Km. 30.5 Vía Perimetral, Guayaquil, Ecuador

Abstsract:

This case illustrates how to analyze the financial situation of a private hospital and also how this

analysis may help and individual investor to decide to sell or to keep the investment.

Todohospital, was a private hospital which started its operations on 2009. The hospital was built

by an important and powerful Holding with tremendous experience on real state and also

agribusiness. The project sought financing on 2006 and went to the market to sale 2800 fiduciary

securities in order to raise USD 16.8 Million. The strategy to sell securities was directed to doctors

and small individual investors. The first year of operations the profits would start at \$ 2.5 million

dollars up to approximately \$ 5 million after ten years. Additionally, investors would access

benefits and discounts on health services provided at the hospital.

Juan, an industrial engineer with more than 15 years of work experience and also a manager of a

company, had always been a saver and a good financial planner. He bought one of the fiduciary

securities and paid USD 6,000 for it. Since *Todohospital* started to operate, the net profit have been

below the expectations and the last financial statements issued on 2016 only showed than net

profits reached less than USD 600,000.

Given this situation, Juan questioned whether the hospital was following a very risky strategy

considering one of its principal clients was the government which was responsible for the majority

of the account receivables. Which is the financial condition of the hospital? Is it worthwhile to

maintain his investment or is it the time to leave considering an optimistic sell price of USD 6,000

for the fiduciary security?

Keywords: financial ratios, working capital, investment return